Annual Report 2010-2011











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L'Université Laval

Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society's growth and development

- By training qualified, responsible individuals who promote change
- By advancing and sharing knowledge in a dynamic environment of research and creativity

- A university committed to its community that builds productive partnerships with all sectors of society while staying true to its fundamental mission, independence, and responsibilities
- A model university that gives all members of its community the chance to grow, develop their potential, and establish themselves in a dynamic, stimulating, diverse, and respectful institutional setting
- A modern university that is committed to sustainable development and manages its resources responsibly

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

- A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
- A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
- An open university that promotes dialog, cooperation, and the participation of its members in major world issues

Values

The university community's actions are geared to bolstering student success and reflecting the following fundamental institutional values:

- Respect for the diversity of people, societies, knowledge, and ways of thinking
- Humanistic and ethical approach
- Development of critical thinking and judgment
- Personal and community involvement and leadership
- Promotion of creation, innovation, and excellence



Université Laval has a unique place in today's world as both a major educational institution and a leading center of research and creativity. Throughout the 2010–2011 academic year, the university once again demonstrated its commitment to excellence and continued to play a leadership role on both the national and international stages.

This year we stepped up efforts to update our educational offerings, a testimony to our determination to provide programs in tune with the realities of our times. The creation of new programs also reflected our deep commitment to responding to rapid social change and ever-evolving demands for state-of-the-art expertise in all fields of knowledge. In 2010–2011 we established a doctorate in pharmacy program, certificate programs in criminology and sustainable tourism, and graduate short-term programs in philosophy (violence prevention and resilience), cultural development management, and territorial development.

With a view to continuous improvement and recognition of quality teaching, the University Council adopted Université Laval's policy on teaching recognition and promotion in May 2011. Our university community can also take pride in our ability to adapt our educational programs to students' new needs and expectations, especially regarding the use of information technology and maintaining a healthy school/work/personal life balance. We should also be extremely proud of our leadership role in the area of distance learning. In 2010–2011 alone, the number of distance learning credits taken by students jumped 16%. Our expanding distance learning opportunities and the growing popularity of our summer programs are also worth noting.

Moreover, our numerous achievements in research and creativity helped us maintain our cutting edge programs as well as to innovate, stand out in different areas, and strengthen our network of partners in keeping with the university's mission, values, and priorities.

Finally, developments at our university in 2010–2011 were once again characterized by a constant that has guided our actions for many years: sustainable development. This constant was evidenced by the launch of the Chairs in Teaching Leadership program, our continued efforts to boost Université Laval's profile around the globe, and the adoption of two new policies: responsible purchasing and employee wellbeing.

To find out more about our university community's 2010–2011 achievements and the decisions made by the University Council, please see the report I had the honor and privilege to present at the annual general meeting of Université Laval members¹.

Denis BRIÈRE

Université Laval

A WORD from the Chairman of the Board



Outreach, sustainability, and involvement—these three words are inextricably linked with the evolution of our institution in 2010–2011. I described these developments in greater detail in my report to the annual general meeting of Université Laval members¹.

Reaching out to the world has been an integral part of our university's strategic focus for a number of years. Several indicators measured in 2010-2011 confirm the importance of our efforts in this regard. We have seen a steady increase in the number of students participating in international mobility programs, the proportion of foreign students on campus, and the percentage of publications resulting from multinational collaborations. Université Laval is also involved in numerous social and humanitarian projects across the globe, including ten initiatives to help revive higher education in Haiti.

Our outreach initiatives are also reflected in the agreements Université Laval concluded with organizations in the Québec region, including Bibliothèque et Archives nationales du Québec and Musée de la civilisation. These two partnerships exemplify the university's efforts to reach out and strengthen its ties with the broader Québec community.

The sustainability of our university is another institutional priority, as demonstrated by the important steps taken to ensure the financial health of our establishment and reduce our environmental footprint. The trends observed in 2010–2011 are very positive in both respects. Improved recruiting capabilities boosted our fulltime equivalent student population by 4.31%, helping make Université Laval one of the few Québec universities to have maintained a balanced budget for ongoing operations over the past few years. The multiple initiatives put in place to reduce greenhouse gas emissions, energy use, and drinking water consumption also continued to pay off, as did the many projects to improve our infrastructure and our learning and working environments. About \$300 million is currently being laid out on such projects.

The decision made in fiscal 2010–2011 to bring all our Montreal activities under one roof was also indicative of our university's determination to ensure its ongoing development. With this new synergy, Université Laval will not only be more attractive to Montrealers, but also enhance the impact of our institution's longstanding tradition of excellence and innovation.

Finally, I would like to thank all the members of our board of directors and management team, our managers, and the entire staff for their active involvement. Their work throughout the year helped make Université Laval of one the leading teaching, research, and creative universities in Canada and the rest of the world.

John R. PORTER, C.Q., C.LH, O.AL, FRSC

Board Chair Université Lava

L'UNIVERSITÉ LAVAL at a glance



Students¹

Some 48 000 persons were enrolled in credited programs and courses at Université Laval between May 1, 2010, and April 30, 2011

The student enrolment for the fall term in 2010 (including credited continuing education courses) was:

- **40 178 total enrolment**, of which 26,8 % in graduate programs
- 58,5 % women and 41,5 % men
- 11 % of foreign students for a total of 4 459, of which 2 554 had a study permit and 1 905 were permanent residents

There are **200 student associations** and two umbrella organizations at Université Laval: CADEUL for undergraduates and ÆLIÉS for graduate students



17 faculties

60 departments, schools, and institutes

403 regular programs, of which 174 undergraduate programs and 229 graduate programs

59 short-term programs², of which 32 at undergraduate level and 27 at graduate level (master degree)

4 profils (sustainable development, international, entrepreneurial, and cooperative)

556 distance courses (95% online) and **86 under development**

Staff²

Some 9 000 staff in October 15, 2010 :

· Senior management: 11

· Internal auditor and ombudsman: 2

· Faculty and department management: 114

 Administrative management and executives: 140

· Professors: 1.392

· Lecturers and teaching assistants: 1, 285

Research professionals: 782Teaching support staff: 2,912

· Support staff: 1,820

· Administrative staff: 849

Some 3300 clinical and associate professors



¹ Source : Bureau du registraire

² Source : Bureau du secrétaire général

³ Source : Bureau de la formation à distance

⁴Source : Bureau de planification et d'études institutionnelles

⁵Source: Vice-rectorat à la recherche et à la création

 $^{{}^6} Source: Research \ Infosource-www.research infosource.com/top 50.shtml\\$

⁷ Source: Bureau du registraire

⁸ Source : Association des diplômés de l'Université Laval





Research⁵

\$307 million in research funds3

10 affiliated health and social services institutions

37 research centers recognized by the University Council

2 Canada Excellence Research Chairs

78 Canada Research Chairs

19 industrial research chairs

42 partnership chairs

9 research institutes

69 other groups

Host to 3 Networks of Centers of Excellence (NCE):

- GEOIDE GEOmatics for Informed Decisions
- ArcticNet Research on the North
- ICIP Canadian Institute for Photonic Innovations



Diplomas awarded⁷

9 619 diplomas

- 1,188 certificates
- 4,803 bachelor's degrees
- 1,696 master's degrees
- · 304 doctorates
- 2 undergraduate diploma
- 704 graduate diplomas
- 919 short-term programs, of which 444 at undergraduate level and 475 at graduate level

Campus

Certified "Sustainable Campus", Université Laval's 1.2 km² main campus is one of the finest in the province:

- Three-quarters of the campus made up of green spaces, woods, and recreational areas
- Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels
- Two buildings in the historic borough of Old Québec, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)
- Établissement vert Brundtland-certified student residences providing **2,400 rooms on campus**
- · 5 million library documents
- One of Canada's biggest university sports complexes

Outreach

Almost **240,000 graduates** working in Québec and all around the world⁴

52 alumni clubs and 6 alumni network worldwide

One of the country's top sports universities, with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence



OPERATIONS

Year ended April 30, 2011 (in thousands of dollars)

	OP	ERATING FUND	RES		
	2011 (11 months)	2010 (12 months)	2011 (11 months)	2010 (12 months)	
	\$	\$	\$	\$	
Evenues					
Tuition fees	81 578	73 252	-	_	
Community services	8 586	8 910	7 462	9 195	
External services	20 139	22 985	-	-	
Net investment income	1 279	1 383	(91)	(203)	
Student services and aide	19 434	19 318	10 805	13 076	
Ancillary services	16 461	16 808	_	_	
MELS subsidy	348 808	361 693	9 052	9 150	
Donations					
Fondation de l'Université Laval	249	384	6 913	7 542	
Other organizations	-	_	_	_	
Other subsidies and revenues	10 566	12 169	158 552	164 217	
Amortization of deferred contributions related to capital assets			_	_	
	507 100	516 902	192 693	202 977	
XPENSES					
Teaching and independent research	304 026	319 714	_	_	
Community services	6 252	8 395	13 814	13 616	
Research	11 007	12 597	162 121	168 245	
Support services	113 544	118 168	2 616	3 873	
Student services and aide	17 843	18 264	16 817	18 048	
Ancillary services	12 047	11 428	_	_	
Renovations and redevelopment	-	_	-	_	
Interest on long-term debt	2 033	1 040	_	_	
Employee future benefits	38 286	35 010	-	_	
Amortization of other asset	_	_	_	_	
Amortization of capital assets	-	_	-	_	
	505 038	524 616	195 368	203 782	
xcess (deficiency) of revenues over expenses	2 062	(7 714)	(2 675)	(805)	

CAPITAL ASSETS FUND		ENDEWMENT FUND		SUBSCRIPTION FUND		TOTAL		
(2011 (11 months)	2010 (12 months)						
	\$	\$	\$	\$	\$	\$	\$	\$
	-	-	-	-	-	-	81 578	73 252
	_	_	-	_	_	-	16 048	18 105
	1 104	2 246	-	_	-	-	21 243	25 231
	20	11	(18)	462	139	184	1 329	1 837
	-	_	-	_	-	-	30 239	32 394
	-	_	-	_	_	-	16 461	16 808
	39 119	35 202	-	_	-	-	396 979	406 045
	-	_	-	_	_	-	7 162	7 926
	208	219	1 032	891	-	_	1 240	1 110
	26 435	14 287	-	_	-	-	195 553	190 673
	(11 041)	7 935	_	_	_	_	(11 041)	7 935
	55 845	59 900	1 014	1 353	139	184	756 791	781 316
	-	_	-	_	-	-	304 026	319 714
	-	_	-	_	-	-	20 066	22 011
	-	_	-	_	-	-	173 128	180 842
	_	_	649	641	879	660	117 688	123 342
	-	_	-	_	-	-	34 660	36 312
	_	_	-	_	_	-	12 047	11 428
	1 529	2 153	-	_	-	-	1 529	2 153
	21 842	23 927	_	_	_	-	23 875	24 967
	-	_	-	-	-	_	38 286	35 010
	53	53	-	-	_	_	53	53
	65 744	68 541	-	_	-	_	65 744	68 541
	89 168	94 674	649	641	879	660	791 102	824 373
	(33 323)	(34 774)	365	712	(740)	(476)	(34 311)	(43 057)

HONORS

Recipients in 2010-2011

Honorary Doctorate Recipients



ANDRÉ BOUCHARD
Specialist in natural sciences
and land planning and Leader
in the study of plant ecology
Honorary doctor of Land Planning



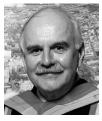
KENNETH GILBERT Harpsichordist, Organist and Musicologist Honorary doctor of music



DIANE LAMARRE
Pharmacist, President of Pharmacists without borders (Canada) and President of the Ordre des pharmaciens du Québec Honorary doctor of science



JACQUES LAMARRE Former president and CEO of SNC-Lavalin Honorary doctor of science



GEORGES LEROUXPhilosopher
Honorary doctor
of philosophy



JEAN-LOUIS MAUBOIS Specialist in dairy technology Honorary doctor of Agricultural and Food



JACQUELINE MORAND-DEVILLER Jurist and Emeritus Professor at Université Paris 1 (Panthéon-Sorbonne) Honorary doctor of law



ROBERT DARNTON
Professor and Director
of the University
Librairies at Harvard
Honorary doctor of arts



GILLES KÈGLE Nursing assistant and founder of the Fondation Gilles Kègle Honorary doctor of psychology



DAVID SUZUKIEmeritus Professor
and Science Communicator
Honorary doctor of communication



Emeritus Professors



JEAN-PIERRE BERNATCHEZ Faculty of Medecine



LUCIEN LATULIPPEFaculty of Medecine



JACQUES MATHIEU Faculty of Arts



JACQUES RACINEFaculty of Theology
and Religious Sciences



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Vice Rector, Research and Creation

Denis BRIÈRE

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Éric BAUCE

Executive Vice Rector, development

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Project management and writing: Chantal Malenfant, Office of the Rector

Translation: Anglocom

Collaborators: Finance Department, Institutional Studies and Planning Office, Office of the Rector

Graphic design and layout: Department of Reprography

Photos: Faculty of Forestry geography and Geomatics, Faculty of Medicine,

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Photo search: Service de reprographie

Published by: Office of the Rector

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